

CITY OF MORDEN

2020 FINANCIAL PLAN PRESENTATION

MAY 28th, 2020 @ 7:00 P.M.

Please find attached the following documents:

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Summary of what the Departments encompass	14

General Operating - Budgeted Revenue & Expenditure
CITY OF MORDEN

Account Title	Revenue	
	2020 Budget	2021 Budget
Tax Levy	\$ 15,577,242.09	\$ 15,725,000.00
Grants - In - Lieu of Taxes	\$ 584,286.14	\$ 596,000.00
Subtotal	\$ 16,161,528.24	\$ 16,321,000.00
Requisitions (deduct) - School Taxes	\$ 7,446,180.00	\$ 7,450,000.00
Net Municipal Taxes & Grants In Lieu	\$ 8,715,348.24	\$ 8,871,000.00
Other Revenue	\$ 5,174,061.00	\$ 24,504,600.00
Transfers from Acc. Surplus & Reserves	\$ 1,483,000.00	\$ 1,203,500.00
TOTAL REVENUE	\$ 15,372,409.24	\$ 34,579,100.00
	Expenditure	
General Government Services	\$ 1,775,458.59	\$ 1,823,943.00
Protective Services	\$ 2,934,668.00	\$ 2,992,300.00
Transportation Services	\$ 1,647,300.00	\$ 1,822,000.00
Environment Health Services	\$ 736,000.00	\$ 742,000.00
Public Health & Welfare Services	\$ 177,400.00	\$ 161,300.00
Environmental Develop. Services	\$ 2,500.00	\$ 3,500.00
Economic Development Services	\$ 613,469.00	\$ 667,300.00
Community Services	\$ 3,206,630.00	\$ 3,119,325.00
Fiscal Services	\$ 3,495,278.65	\$ 22,442,848.00
Transfers to Reserves	\$ 783,705.00	\$ 804,584.00
TOTAL BASIC EXPENDITURE	\$ 15,372,409.24	\$ 34,579,100.00
Allowance for Tax Assets	\$ -	\$ -
Total Expenditure	\$ 15,372,409.24	\$ 34,579,100.00
Net Operating Surplus (Deficit)	-\$ 0.00	\$ -

Adopted by resolution of Council 28th May 2020

Mayor

City of Morden Annual Estimates 2020/2021
General Operating - Budgeted Revenue
CITY OF MORDEN

Account Title	2020 Budget	2021 Budget
Other Revenue		
Taxes Added	\$ 200,000.00	\$ 210,000.00
Licenses - Animal	\$ 500.00	\$ 500.00
Licenses - Business	\$ 7,000.00	\$ 7,700.00
Licenses - Other	\$ 200.00	\$ 200.00
Permits - Building	\$ -	\$ -
Permits - Plumbing	\$ -	\$ -
Fines	\$ 30,000.00	\$ 30,000.00
Sales of Service - Protective Services	\$ 191,000.00	\$ 220,000.00
Sales of Service - Transportation	\$ 67,000.00	\$ 60,000.00
Sales of Service - Humane - Animals	\$ 1,000.00	\$ 1,000.00
Sales of Service - Morden Beach	\$ 266,500.00	\$ 265,000.00
Sales of Service - Environmental Development	\$ 5,000.00	\$ 5,000.00
Sales of Service - Environmental Health	\$ -	\$ 1,000.00
Sales of Service - Recreation Department	\$ 825,105.00	\$ 810,000.00
Sales of Service - Other	\$ 15,000.00	\$ 15,000.00
Sales of Goods	\$ -	\$ 1,200.00
Rentals	\$ 36,486.00	\$ 37,000.00
Trailer Park	\$ 130,743.00	\$ 133,000.00
Returns from Investments	\$ 100,000.00	\$ 90,000.00
Tax & Redemption Penalties	\$ 65,000.00	\$ 70,000.00
Provincial Municipal Tax Sharing	\$ 1,652,745.00	\$ 1,660,000.00
Conditional Grants - Federal	\$ 866,482	\$ 9,490,000.00
Conditional Grants - Provincial	\$ 497,400	\$ 11,240,000.00
Tax Certificates	\$ 8,000.00	\$ 8,000.00
Miscellaneous Revenue	\$ 208,900.00	\$ 150,000.00
Total Other Revenue	\$ 5,174,061.00	\$ 24,504,600.00
Transfers from Reserves	\$ 1,483,000.00	\$ 1,203,500.00
TOTAL OTHER REVENUE & TRANSFERS	\$ 6,657,061.00	\$ 25,708,100.00

City of Morden Annual Estimates 2020/2021
General Operating - Budgeted Expenditure
CITY OF MORDEN

Account Title	2020 Budget	2021 Budget
GENERAL GOVERNMENT SERVICES		
Legislative	\$ 191,754.00	\$ 200,000.00
Administration Staff	\$ 719,259.59	\$ 735,000.00
Office	\$ 320,820.00	\$ 337,743.00
Professional Fees	\$ 110,000.00	\$ 55,000.00
Audit	\$ 26,000.00	\$ 28,000.00
Assessment	\$ 120,600.00	\$ 121,000.00
Civic Centre Maintenance	\$ 59,175.00	\$ 62,000.00
Elections	\$ 250.00	\$ 200.00
PDO Building	\$ 26,900.00	\$ 32,000.00
Damage & Liability Insurance	\$ 213,900.00	\$ 225,000.00
Grants	\$ 60,000.00	\$ 75,000.00
Other General Government - Sundry	\$ 158,900.00	\$ 186,000.00
Sub-Total General Government Services	\$ 2,007,558.59	\$ 2,056,943.00
Recoveries - Shared Services	-\$ 232,100.00	-\$ 233,000.00
TOTAL GENERAL GOVT. SERVICES	\$ 1,775,458.59	\$ 1,823,943.00
PROTECTIVE SERVICES		
Police		
Salary & Benefits	\$ 2,095,000.00	\$ 2,137,000.00
Other	\$ 147,860.00	\$ 154,000.00
Office Maintenance	\$ 112,400.00	\$ 114,000.00
Automobiles	\$ 40,883.00	\$ 42,000.00
Detention of Prisoners	\$ 5,700.00	\$ 6,300.00
Police Board	\$ 4,550.00	\$ 4,700.00
Fire		
Salary & Benefits	\$ 239,000.00	\$ 244,000.00
Other, Public Education & EMO	\$ 18,500.00	\$ 21,000.00
Office Maintenance	\$ 49,600.00	\$ 52,000.00
Communications	\$ 63,450.00	\$ 65,000.00
Hydrant Rentals	\$ 57,000.00	\$ 57,000.00
Fire Fighting Equipment	\$ 91,425.00	\$ 85,000.00
Other Expenses & K-9 Unit	\$ 5,000.00	\$ 6,000.00
Other Protection		
Animal & Pest Control	\$ 4,300.00	\$ 4,300.00
TOTAL PROTECTIVE SERVICES	\$ 2,934,668.00	\$ 2,992,300.00

City of Morden Annual Estimates 2020/2019
General Operating - Budgeted Expenditure
CITY OF MORDEN

Account Title	2020 Budget	2021 Budget
TRANSPORTATION SERVICES		
Planning & Engineering	\$ 480,300.00	\$ 500,000.00
Equipment Fuel	\$ 65,000.00	\$ 70,000.00
Equipment Repairs & Maintenance	\$ 157,500.00	\$ 159,000.00
Workshop & Yard Operations	\$ 104,000.00	\$ 110,000.00
Road Maintenance - Labour	\$ 127,600.00	\$ 180,000.00
Road Maintenance - Materials	\$ 65,800.00	\$ 150,000.00
Road Maintenance - Dust Control	\$ -	\$ -
Road Maintenance - Other	\$ 12,500.00	\$ 15,000.00
Sidewalks & Boulevards	\$ 50,500.00	\$ 55,000.00
Ditches & Road Drainage	\$ 52,000.00	\$ 56,000.00
Snow & Ice Removal - Labour	\$ 118,000.00	\$ 120,000.00
Snow & Ice Removal - Materials	\$ 235,500.00	\$ 230,000.00
Street Lighting	\$ 167,600.00	\$ 165,000.00
Traffic Services	\$ 11,000.00	\$ 12,000.00
TOTAL TRANSPORTATION SERVICES	\$ 1,647,300.00	\$ 1,822,000.00
ENVIRONMENTAL HEALTH SERVICES		
Garbage and Waste Collection		
Garbage Collection	\$ 158,600.00	\$ 160,000.00
Nuisance Grounds	\$ 15,100.00	\$ 15,500.00
Other Environmental Health		
Recycle	\$ 517,300.00	\$ 520,000.00
Joint Waste Disposal Grounds	\$ 45,000.00	\$ 46,500.00
TOTAL ENVIRONMENTAL SERVICES	\$ 736,000.00	\$ 742,000.00

City of Morden Annual Estimates 2020/2021
General Operating - Budgeted Expenditure
CITY OF MORDEN

Account Title	2020 Budget	2021 Budget
PUBLIC HEALTH & WELFARE SERVICES		
Public Health		
Medical Centre	\$ 149,000.00	\$ 125,000.00
Morden Health & Wellness	\$ -	\$ -
Cemeteries	\$ 2,400.00	\$ 10,000.00
Social Welfare		
Administration	\$ 9,800.00	\$ 9,800.00
Social Welfare Assistance	\$ -	\$ -
Valley Rehab		
Operating Grant	\$ 16,200.00	\$ 16,500.00
TOTAL PUBLIC HEALTH & WELFARE	\$ 177,400.00	\$ 161,300.00
ENVIRONMENTAL DEVELOP. SERVICES		
Planning & Zoning	\$ 2,500.00	\$ 3,500.00
TOTAL ENVIRONMENTAL DEVELOP.	\$ 2,500.00	\$ 3,500.00
ECONOMIC DEVELOPMENT SERVICES		
Natural Resources		
Destruction of Pests	\$ -	\$ -
Veterinary Services	\$ 10,049.00	\$ 10,100.00
Community Development	\$ 452,920.00	\$ 455,000.00
Municipal Airport	\$ 27,300.00	\$ 32,000.00
Regional Development	\$ 19,000.00	\$ 20,000.00
Industrial Development	\$ 21,000.00	\$ 22,000.00
Other Economic Development		
Tourism	\$ 37,000.00	\$ 82,000.00
Public Receptions	\$ -	\$ -
Day Care & Tabor Home	\$ 45,000.00	\$ 45,000.00
Tax Title Property	\$ 1,200.00	\$ 1,200.00
TOTAL ECONOMIC DEVELOP SERVICES	\$ 613,469.00	\$ 667,300.00

City of Morden Annual Estimates 2020/2021
General Operating - Budgeted Expenditure
CITY OF MORDEN

Account Title	2020 Budget	2021 Budget
COMMUNITY SERVICES		
Recreation Department	\$ 1,781,050.00	\$ 1,700,000.00
Parks & Urban Forestry	\$ 733,550.00	\$ 735,000.00
Morden Beach & Campground	\$ 290,100.00	\$ 280,000.00
Manitoba Baseball Hall of Fame	\$ 26,325.00	\$ 26,325.00
Canadian Fossil Discovery Centre	\$ 179,480.00	\$ 180,000.00
Libraries	\$ 146,875.00	\$ 148,000.00
Old Post Office (Art Gallery)	\$ 49,250.00	\$ 50,000.00
TOTAL COMMUNITY SERVICES	\$ 3,206,630.00	\$ 3,119,325.00
FISCAL SERVICES		
Contribution to Capital	\$ 2,825,000.00	\$ 21,772,000.00
Contribution to Utility	\$ 210,848.00	\$ 210,848.00
Debenture Debt Charges	\$ 427,257.49	\$ 428,000.00
Other Long-term Debt Charges	\$ 32,173.16	\$ 32,000.00
TOTAL FISCAL SERVICES	\$ 3,495,278.65	\$ 22,442,848.00
TRANSFERS		
Transfer to Replacement Reserve	\$ 317,223.00	\$ 337,584.00
Transfer to General Reserve	\$ -	\$ -
Transfer to Community Dev. Reserve	\$ -	\$ -
Transfer to Recreation Trust	\$ -	\$ -
Transfer to Gas Tax Reserve	\$ 466,482.00	\$ 467,000.00
TOTAL TRANSFERS	\$ 783,705.00	\$ 804,584.00

City of Morden Annual Estimates 2020/2021
Utility Operating - Budgeted Revenue & Expenditure
CITY OF MORDEN

Account Title	Revenue	
	2020 Budget	2021 Budget
WATER & SEWER CONSUMER REVENUE		
Water Consumer Sales	\$ 1,711,000.00	\$ 1,745,220.00
Sewer Service Charges	\$ 575,000.00	\$ 586,500.00
Administration Charges	\$ 196,550.00	\$ 201,000.00
Debenture Charges	\$ -	\$ 744,253.94
Discounts, Refunds & Cancellations	-\$ 100.00	-\$ 100.00
Net Consumer Revenue - Subtotal	\$ 2,482,450.00	\$ 3,276,873.94
Penalties	\$ 8,250.00	\$ 12,000.00
Hydrant Rentals	\$ 57,000.00	\$ 57,000.00
Connection Revenue	\$ 100.00	\$ 100.00
Other Revenue	\$ 500.00	\$ 4,000.00
Contribution from Revenue Fund	\$ 210,848.00	\$ 210,848.00
Transfer from Reserve - Utility	\$ 2,080,400.00	\$ 535,000.00
Transfer from Accumulated Surplus	\$ -	\$ -
TOTAL REVENUE	\$ 4,839,548.00	\$ 4,095,821.94

Account Title	Expenditure	
	2020 Budget	2021 Budget
ADMINISTRATION		
Legislative	\$ 15,000.00	\$ 15,000.00
General Administration	\$ 207,400.00	\$ 211,500.00
Total Administration	\$ 222,400.00	\$ 226,500.00
ENGINEERING		
Engineering	\$ -	\$ -
Total Engineering	\$ -	\$ -
WATER SUPPLY		
Purification & Treatment	\$ 803,600.00	\$ 805,000.00
Water Purchases	\$ 133,100.00	\$ 135,000.00
Service of Supply	\$ 29,100.00	\$ 30,000.00
Transmission & Distribution	\$ 157,400.00	\$ 158,000.00
Other Water Supply Costs	\$ 23,200.00	\$ 24,000.00
Connections	\$ 75,000.00	\$ 107,500.00
Total Water Supply	\$ 1,221,400.00	\$ 1,259,500.00
SEWAGE COLLECTION & DISPOSAL		
Sewage Collection System	\$ 65,000.00	\$ 70,500.00
Sewage Lift Station	\$ 52,200.00	\$ 54,000.00
Sewage Treatment & Disposal	\$ 98,800.00	\$ 100,000.00
Other Sewage Collection & Disposal Costs	\$ 8,300.00	\$ 8,300.00
Total Sewage Collection & Disposal	\$ 224,300.00	\$ 232,800.00
CONTRIBUTION TO CAPITAL	\$ 2,080,400.00	\$ 1,085,000.00
TRANSFERS TO RESERVES		
Utility Capital Fund	\$ -	\$ -
Utility Replacement Fund	\$ 629,390.34	\$ 86,110.52
Total Transfers to Reserves	\$ 629,390.34	\$ 86,110.52
DEBENTURE DEBT CHARGES	\$ 461,657.66	\$ 1,205,911.42
OTHER LONG-TERM DEBT CHARGES	\$ -	\$ -
TOTAL EXPENDITURE	\$ 4,839,548.00	\$ 4,095,821.94
NET OPERATING SURPLUS (DEFICIT)	\$ -	\$ -

**CAPITAL ESTIMATES
2020**

Particulars of Expenditure	Estimated Total Cost	Borne By General Fund	Borne By Utility Fund	Borne By Reserve	Borne By Debenture	Borne By Grant/Other
ADMINISTRATION						
Civic Center locks and lighting	\$ 30,000.00	\$ 30,000.00				
Councillor computers	\$ 10,000.00	\$ 10,000.00				
POLICE DEPT.						
Fleetnet radios (18)	\$ 140,000.00			\$ 140,000.00		
Protective vests	\$ 16,000.00	\$ 16,000.00				
Surveillance camera upgrade (13)	\$ 1,000.00	\$ 1,000.00				
Police vehicle SUV	\$ 63,000.00			\$ 63,000.00		
FIRE DEPARTMENT						
Turnout gear	\$ 12,000.00	\$ 12,000.00				
P25 Radio replacement	\$ 32,000.00			\$ 32,000.00		
Heavy rescue	\$ 816,200.00				\$ 816,200.00	
TRANSPORTATION						
Thompson steamer	\$ 18,000.00					\$ 18,000.00
6" Trash pump; 4" pump; 3" pump	\$ 62,000.00					\$ 62,000.00
Sandmaster sand bag attachment	\$ 17,000.00					\$ 17,000.00
Trailer - flood control equipment	\$ 13,000.00					\$ 13,000.00
Lighthouse/generator	\$ 21,000.00					\$ 21,000.00
International sand dump truck	\$ 140,000.00			\$ 140,000.00		
2 V plows for grader	\$ 8,000.00			\$ 8,000.00		
Street lighting	\$ 110,000.00	\$ 110,000.00				
Downtown lighting replacement	\$ 10,000.00	\$ 10,000.00				
GENERAL PAVING						
	\$ 495,000.00			\$ 495,000.00		
PLANNING & ENGINEERING						
Airport windssock foundation	\$ 7,000.00	\$ 7,000.00				
Airport runway repairs	\$ 50,000.00	\$ 50,000.00				
Fiber optic infrastructure	\$ 425,000.00			\$ 425,000.00		
Active/Sidewalks	\$ 100,000.00	\$ 60,000.00				\$ 40,000.00
Drainage, storm, sewer, ditches, culverts	\$ 30,000.00	\$ 30,000.00				
Miscellaneous Capital						
COMMUNITY DEVELOPMENT						
Incentives to attract business (labour)	\$ 20,000.00			\$ 20,000.00		
Incentive theme Stephen Street	\$ 40,000.00			\$ 40,000.00		
RECREATION						
AEC Compressor Room	\$ 1,090,000.00				\$ 1,090,000.00	
Art Gallery roof	\$ 47,000.00	\$ 47,000.00				
Zamboni deposit (total \$160,000)	\$ 50,000.00			\$ 50,000.00		
PARKS						
Cemetery development - phase 1	\$ 10,000.00	\$ 10,000.00				
Outfield and backstop fence	\$ 20,000.00	\$ 20,000.00				
LED lighting Confederation Park	\$ 10,000.00	\$ 10,000.00				
Morden park water fill station	\$ 15,000.00					\$ 15,000.00
Dodge 3500	\$ 70,000.00			\$ 70,000.00		
BEACH						
	\$ -					
UTILITY						
Water meters	\$ 1,150,000.00		\$ 1,150,000.00			
WRRF	\$ 1,000,000.00		\$ 267,000.00			\$ 733,000.00
Watermain 9th Street Block 100	\$ 180,000.00		\$ 180,000.00			
Sewer main 5th Street	\$ 40,000.00		\$ 40,000.00			
Flow meter - lagoon lift station	\$ 10,000.00		\$ 10,000.00			
WTP - Lime slaker, filters, turbidity meters, PLC & booster pump	\$ 225,000.00		\$ 225,000.00			
WTP - PLC and SCADA upgrade	\$ 100,000.00		\$ 100,000.00			
WTP - Infiltration gallery raw water	\$ 15,000.00		\$ 15,000.00			
Ford 350 Utility van	\$ 80,000.00		\$ 80,000.00			
CIP Study completion	\$ 13,400.00		\$ 13,400.00			
TOTAL	\$ 6,811,600.00					
		\$ 423,000.00				
			\$ 2,080,400.00			
				\$ 1,483,000.00		
					\$ 1,906,200.00	\$ 919,000.00

Purpose	CAPITAL EXPENDITURE						SOURCE OF FUNDS				Page 10
	2021	2022	2023	2024	2025	Total	Operating	Reserves	Debenture Sales	Other	
FIRE SERVICES											
Turn Out Gear	\$ 12,000.00	\$ 12,000.00	\$ 12,000.00	\$ 12,000.00	\$ 12,000.00	\$ 60,000.00	\$ 60,000.00				
SCBA Bottles	\$ 4,500.00		\$ 4,500.00		\$ 4,500.00	\$ 13,500.00	\$ 13,500.00				
SCBA Harness (4)	\$ 36,000.00			\$ 36,000.00		\$ 72,000.00	\$ 72,000.00				
Pre-Fire Plan software		\$ 20,000.00				\$ 20,000.00	\$ 20,000.00				
Fire Hall Back Up Generator	\$ 40,000.00					\$ 40,000.00	\$ 40,000.00				
Fire Hall Expansion	\$ 250,000.00					\$ 250,000.00		\$ 250,000.00			
Tanker	\$ 250,000.00					\$ 250,000.00		\$ 170,000.00		\$ 80,000.00	
Ladder Truck Replacement		\$ 900,000.00				\$ 900,000.00			\$ 900,000.00		
Pumper Truck Replacement			\$ 750,000.00			\$ 750,000.00			\$ 750,000.00		
Specialty Teams	\$ 3,000.00	\$ 3,000.00	\$ 3,000.00	\$ 3,000.00	\$ 3,000.00	\$ 15,000.00	\$ 15,000.00				
Jaws Upgrade		\$ 20,000.00				\$ 20,000.00	\$ 20,000.00				
Chief Vehicle			\$ 50,000.00			\$ 50,000.00		\$ 50,000.00			
Training Site Development				\$ 20,000.00		\$ 20,000.00	\$ 20,000.00				
POLICE SERVICES											
Police Vehicle		\$ 60,000.00		\$ 60,000.00		\$ 120,000.00		\$ 120,000.00			
Fleetnet Radios	\$ 5,000.00	\$ 5,000.00	\$ 5,000.00	\$ 5,000.00	\$ 5,000.00	\$ 25,000.00	\$ 25,000.00				
RECREATION											
Expand Hall and develop new stage area					\$ 300,000.00	\$ 300,000.00	\$ 300,000.00				
Replace Huron Arena Floor	\$ 300,000.00	\$ 300,000.00	\$ 300,000.00	\$ 300,000.00		\$ 1,200,000.00	\$ 1,200,000.00				
Rec Centre Pk Lot		\$ 550,000.00	\$ 550,000.00			\$ 1,100,000.00	\$ 550,000.00	\$ 550,000.00			
AEC Lobby Floor Tiles	\$ 97,000.00					\$ 97,000.00	\$ 97,000.00				
Skid Loader - Bobcat	\$ 6,500.00	\$ 6,500.00	\$ 6,500.00	\$ 6,500.00	\$ 6,500.00	\$ 32,500.00	\$ -	\$ 32,500.00			
Zamboni (remaining payment)	\$ 110,000.00					\$ 110,000.00		\$ 110,000.00			
Scissor Lift AEC		\$ 30,000.00				\$ 30,000.00		\$ 30,000.00			
1 Ton Truck - Ford F350 - Facilities			\$ 70,000.00			\$ 70,000.00		\$ 70,000.00			
1/2 Ton Truck - Ram 1500 - Facilities			\$ 35,000.00			\$ 35,000.00		\$ 35,000.00			
1/2 Ton Truck - Chev Silverado				\$ 35,000.00		\$ 35,000.00		\$ 35,000.00			
By-law Van			\$ 35,000.00			\$ 35,000.00		\$ 35,000.00			
Dodge Caliber Replacement				\$ 25,000.00		\$ 25,000.00		\$ 25,000.00			
Generator AEC - Installation	\$ 125,000.00					\$ 125,000.00	\$ 125,000.00				
Sports Field - 40-acre	\$ 50,000.00	\$ 600,000.00				\$ 650,000.00	\$ 50,000.00		\$ 600,000.00		
ART GALLERY											
Repaint Outside Trim		\$ 10,000.00				\$ 10,000.00	\$ 10,000.00				
Electrical Upgrades		\$ 10,000.00				\$ 10,000.00	\$ 10,000.00				
Wall Repairs/Interior Paint		\$ 5,000.00				\$ 5,000.00	\$ 5,000.00				
PARKS & FORESTRY											
New Cemetary Development	\$ 100,000.00					\$ 100,000.00	\$ 100,000.00				
Ball Diamond Improvements	\$ 20,000.00	\$ 20,000.00	\$ 20,000.00			\$ 60,000.00	\$ 60,000.00				
Skate Park Completion		\$ 100,000.00				\$ 100,000.00	\$ 100,000.00				
Playground Equipment	\$ 20,000.00					\$ 20,000.00	\$ 20,000.00				
Kubota Mower	\$ 15,000.00					\$ 15,000.00		\$ 15,000.00			
1/2 Ton Truck		\$ 35,000.00				\$ 35,000.00		\$ 35,000.00			

Cemetery Mower			\$ 15,000.00			\$ 15,000.00		\$ 15,000.00		
Wood Chipper				\$ 45,000.00		\$ 45,000.00		\$ 45,000.00		
Front Deck Mower - JD with 60" Deck				\$ 15,000.00		\$ 15,000.00		\$ 15,000.00		
3/4 Ton Truck - Chevy 2500					\$ 40,000.00	\$ 40,000.00		\$ 40,000.00		
DL Truck Loader Billy Goat Vacuum					\$ 6,000.00	\$ 6,000.00		\$ 6,000.00		
Splash Park Water Recycle			\$ 85,000.00			\$ 85,000.00	\$ 85,000.00			
Downtown Tree Wells	\$ 20,000.00	\$ 20,000.00				\$ 40,000.00	\$ 40,000.00			
Heated Storage for Parks Equipment	\$ 150,000.00					\$ 150,000.00	\$ 150,000.00			
Corridor Pathway				\$ 100,000.00		\$ 100,000.00		\$ 100,000.00		
BEACH										
Floating Dock - swim area			\$ 15,000.00			\$ 15,000.00	\$ 15,000.00			
1 Ton Truck		\$ 80,000.00				\$ 80,000.00		\$ 80,000.00		
John Deere Gator		\$ 15,000.00				\$ 15,000.00		\$ 15,000.00		
Golf Cart	\$ 4,000.00					\$ 4,000.00		\$ 4,000.00		
ENGINEERING										
Airport runway			\$ 300,000.00	\$ 300,000.00	\$ 300,000.00	\$ 900,000.00	\$ 450,000.00	\$ 450,000.00		
Airport Taxi Improvement		\$ 100,000.00			\$ 100,000.00	\$ 200,000.00	\$ 66,000.00			\$ 134,000.00
Airport Self-Serve Fueling Terminal	\$ 20,000.00					\$ 20,000.00	\$ 20,000.00			
Sidewalks and Pathways	\$ 150,000.00	\$ 150,000.00	\$ 150,000.00	\$ 150,000.00	\$ 150,000.00	\$ 750,000.00	\$ 750,000.00			
Paving - Road Renewal Program	\$ 300,000.00	\$ 300,000.00	\$ 300,000.00	\$ 300,000.00	\$ 300,000.00	\$ 1,500,000.00	\$ 1,500,000.00			
Drainage	\$ 100,000.00	\$ 100,000.00	\$ 100,000.00	\$ 100,000.00	\$ 100,000.00	\$ 500,000.00	\$ 500,000.00			
Industrial Parkway - PTH 3 @ Road 27W					\$ 522,000.00	\$ 522,000.00				\$ 522,000.00
1st Street redevelopment				\$ 600,000.00		\$ 600,000.00		\$ 600,000.00		
Controlled Intersection			\$ 1,600,000.00			\$ 1,600,000.00		\$ 800,000.00		\$ 800,000.00
Fibre Optic Infrastructure	\$ 425,000.00					\$ 425,000.00		\$ 425,000.00		
Compost Site Improvement		\$ 80,000.00				\$ 80,000.00	\$ 80,000.00			
Sidewalk Sander	\$ 8,000.00					\$ 8,000.00	\$ 8,000.00			
Crack Sealer		\$ 85,000.00				\$ 85,000.00		\$ 85,000.00		
1/2 Ton Truck - Engineering					\$ 30,000.00	\$ 30,000.00		\$ 30,000.00		
Downtown Lighting Replacement	\$ 10,000.00	\$ 10,000.00	\$ 10,000.00	\$ 10,000.00		\$ 40,000.00	\$ 40,000.00			
Redesign Civic Office	\$ 500,000.00					\$ 500,000.00			\$ 500,000.00	
TRANSPORTATION										
Skid Steer	\$ 8,000.00	\$ 8,500.00	\$ 9,000.00	\$ 9,500.00	\$ 9,500.00	\$ 44,500.00		\$ 44,500.00		
Truck - Dodge Ram 2500 4x4	\$ 50,000.00					\$ 50,000.00		\$ 50,000.00		
1/2 Ton Truck	\$ 40,000.00					\$ 40,000.00		\$ 40,000.00		
International Tandem Truck	\$ 125,000.00					\$ 125,000.00		\$ 125,000.00		
Trackless Tractor with Blower		\$ 120,000.00				\$ 120,000.00		\$ 120,000.00		
Kenworth T300 Dump Truck			\$ 140,000.00			\$ 140,000.00		\$ 140,000.00		
New Holland Tractor					\$ 120,000.00	\$ 120,000.00		\$ 120,000.00		
Public Works Shop Flooring	\$ 18,000.00					\$ 18,000.00	\$ 18,000.00			
Shop Expansion			\$ 200,000.00			\$ 200,000.00	\$ 200,000.00			
TOTALS	\$ 3,372,000.00	\$ 3,755,000.00	\$ 4,765,000.00	\$ 2,132,000.00	\$ 2,008,500.00	\$ 16,032,500.00	\$ 6,834,500.00	\$ 4,912,000.00	\$ 2,750,000.00	\$ 1,536,000.00

<i>Source of Funds</i>	2021	2022	2023	2024	2025	TOTAL
Annual						
OPERATING	\$1,588,500.00	\$1,473,000.00	\$1,629,500.00	\$1,086,000.00	\$1,057,500.00	\$ 6,834,500.00
RESERVES	\$1,203,500.00	\$ 715,000.00	\$1,585,500.00	\$1,046,000.00	\$ 362,000.00	\$ 4,912,000.00
DEBENTURE SALES	\$ 500,000.00	\$1,500,000.00	\$ 750,000.00	\$ -	\$ -	\$ 2,750,000.00
OTHER	\$ 80,000.00	\$ 67,000.00	\$ 800,000.00	\$ -	\$ 589,000.00	\$ 1,536,000.00
	\$3,372,000.00	\$3,755,000.00	\$4,765,000.00	\$2,132,000.00	\$2,008,500.00	\$ 16,032,500.00

FOR MUNICIPAL USE ONLY	FOR DEPARTMENTAL USE
ADOPTED BY RESOLUTION OF COUNCIL MAY 28th, 2020	
<p>_____</p> <p>Mayor Deputy City Manager - Corporate</p>	<p>_____</p> <p>Date Received Authorized Signature</p>

Purpose	CAPITAL EXPENDITURE						SOURCE OF FUNDS				Page 13
	2021	2022	2023	2024	2025	Total	Operating	Reserves	Debtenture Sales	Other	
1/2 Ton Truck - Ram 1500	\$ 35,000.00					\$ 35,000.00		\$ 35,000.00			
1/2 Ton Truck - Ram 1500 - with tool canopy				\$ 40,000.00		\$ 40,000.00		\$ 40,000.00			
Water Main Renewals	\$ 300,000.00	\$ 300,000.00	\$ 300,000.00	\$300,000.00	\$ 300,000.00	\$ 1,500,000.00	\$ 1,500,000.00				
Sewer Main Renewals	\$ 250,000.00	\$ 250,000.00	\$ 250,000.00	\$250,000.00	\$ 250,000.00	\$ 1,250,000.00	\$ 1,250,000.00				
Waste Water Treatment	\$ 26,000,000.00					\$ 26,000,000.00			\$7,020,000.00	\$18,980,000.00	
Lift Station - Décor	\$ 500,000.00					\$ 500,000.00		\$ 500,000.00			
WTP Upgrades - Infiltration Gallery for raw water	\$ 500,000.00					\$ 500,000.00				\$ 500,000.00	
WTP Upgrades - Infiltration Gallery, Nano Filtration	\$ 1,200,000.00				\$ 600,000.00	\$ 1,800,000.00				\$ 1,800,000.00	
TOTALS	\$ 28,785,000.00	\$ 550,000.00	\$ 550,000.00	\$590,000.00	\$1,150,000.00	\$ 31,625,000.00	\$ 2,750,000.00	\$ 575,000.00	\$7,020,000.00	\$21,280,000.00	

Source of Funds	2021	2022	2023	2024	2025	TOTAL
Annual						
OPERATING	\$ 550,000.00	\$ 550,000.00	\$ 550,000.00	\$550,000.00	\$ 550,000.00	\$ 2,750,000.00
RESERVES	\$ 535,000.00	\$ -	\$ -	\$ 40,000.00	\$ -	\$ 575,000.00
DEBENTURE SALES	\$ 7,020,000.00	\$ -	\$ -	\$ -	\$ -	\$ 7,020,000.00
OTHER	\$ 20,680,000.00	\$ -	\$ -	\$ -	\$ 600,000.00	\$ 20,680,000.00
	\$ 28,785,000.00	\$ 550,000.00	\$ 550,000.00	\$590,000.00	\$1,150,000.00	\$ 31,025,000.00

FOR MUNICIPAL USE ONLY		FOR DEPARTMENTAL USE	
ADOPTED BY RESOLUTION OF COUNCIL MAY 28th, 2020			
_____ Mayor	_____ Deputy City Manager - Corporate	_____ Date Received	_____ Authorized Signature

General Government Services – Mayor and Council, Office Staff and Expense, Civic Centre Maintenance, Information & Technology, PDO Building, Legal costs, Audit costs, Assessment levy costs, Elections, Insurance, Grants to Organizations, and Other General Government Expenditures.

Protective Services – Police Department, Fire Department, Emergency Measures, and Animal Control.

Transportation Services – Engineering, Equipment Operation, Workshop and Yard Operations, Road Maintenance, Sidewalk Maintenance, Ditches and Road Drainage, Snow and Ice Removal, Street Lighting, and Traffic Services (signage).

Environmental Health Services – Garbage Collection, Compost Site Grounds, Recycling Program, and Joint Waste Disposal Grounds.

Public Health & Welfare Services – Cemeteries, Social Assistance, Gateway Resources, Agassiz Medical Centre.

Environmental Development Services – Planning & Zoning.

Economic Development Services – Morden Veterinary Clinic, Morden Airport, Pembina Valley Conservation District, Morden Chamber of Commerce, Community Development Officer, Morden Community Development Corporation, Annexed Lands when approved, Morden Community Handivan, Pembina Valley Tourism, Western School Division Bussing, Morden Industrial Park, Corn & Apple, Communications Coordinator, and Day Care for the next 10 years.

Community Services – Community Centre, Hall and Grounds, Recreation Programs, Community Justice Coordinator, By-law Enforcement Officer, Minnewasta Beach and Campground, Canadian Fossil Discovery Centre, Manitoba Baseball Hall of Fame, Morden Library, Minnewasta Golf & Country Club, Old Post Office Building (Pembina Hills Artists), Parks & Boulevards.

Fiscal Services – Capital Purchases, Transfers to Reserves, Contribution to Utilities, and Debenture Payments.